

Terry Henley <trr.henley@gmail.com>

## FW: Plan to Balance

4 messages

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Wed, Nov 1, 2017 at 1:44 PM

From: Henley, Terry

Sent: Sunday, August 27, 2017 9:21 PM

To: Sorey Jr, Arthur <ASorey@northmiamifl.gov>

Subject: Plan to Balance

Please see attached.

## **Terry Henley**

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Plan to Balance FY18.pdf 103K

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**EXHIBIT** 

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Wed, Sep 19, 2018 at 5:25 AM

## FY18 Budget with the Same Operations as FY17. Major Differences in Notes

DEPARTMENT	FY16 ACTUAL EXPENSE	ADOPTED BUDGET	FY17  AMENDED  BUDGET	ESTIMATED EXPENSE	FY18 PROPOSED BUDGET	17 ADOPTED & 18 PROPOSED INCREASE (DECREASE)	PERCENT CHANGE	Notes
Building	1,307,642	1,940,015	1,940,015	1,409,683	1,964,178	24,163	1%	
City Attorney	845,053	1,273,311	1,315,922	1,253,630	1,316,234	42,923	3%	
City Clerk	591,528	759,908	764,605	788,178	628,893	(131,015)	-21%	Removed 1 TEC to save \$5k, Removed \$200k reg election, added special election 45k.
City Manager	1,690,438	1,845,826	1,845,826	1,752,552	2,357,781	511,955	22%	4 FTEs from IT moved to PIO office, added Sponsorship Consultant.
Code Compliance	1,187,203	1,630,158	1,581,843	1,518,903	1,524,350	(105,808)	-7%	Removed \$120k for demolitions
CP&D	1,599,062	1,156,759	2,200,208	2,209,005	1,522,521	365,762	24%	Created New Social Services (1.5 FTEs AT \$100K) and relocated Senior Program (\$150k) in CP&D. Contract Zoning Manager Added (65k), Tree Grant added (\$40k)
Finance	2,743,586	2,933,912	2,889,112	2,869,002	3,416,092	482,180	14%	Finance is funded 65% by enterprise and 35% general fund.3 new UB Clerks (\$200k, Internal audit plus (\$75k), internal services (\$75k increase) cost for 11 new positions last year, Reg merit, cola and ops increase (\$130k).
Information Technology	1,812,867	2,159,794	2,163,538	2,160,798	1,885,490	(274,304)	-15%	4 FTEs from IT moved to PIO office.
Library	956,355	1,026,665	1,046,665	1,021,347	1,124,650	97,985	9%	Computers and 1.5FTEs added for extended service hours
Mayor/Council	774,995	846,730	852,011	1,025,408	1,048,446	201,716	19%	FRS and 1 new Coordinator
MOCA	1,572,697	1,436,148	1,436,148	1,458,431	1,436,148	0	0%	Same as FY17
Non-Departmental	3,026,417	11,908,474	10,973,063	(259,073)	10,825,025	(1,083,449)	-10%	Includes 9.7M Reserve. \$300k removed for fy17 mardi gras. \$-1M for Hiring Freeze. Less district projects \$500k.
Office of Management & Budget	315,333	323,540	323,540	320,875	366,784	43,244	12%	Reg merit and cola. Removed TEC 22k and added software 21k.
Parks	7,750,403	7,066,359	7,649,101	8,114,413	7,145,693	79,334	1%	Added Mardigras and Brew Fest 300k. Moved 5 ROW FTEs to PW ar
Personnel	707,438	719,443	719,035	718,393	793,542	74,099	9%	FRS Increase and Reg Merit Colas
Police	24,417,964	24,849,855	25,856,891	26,664,468	26,807,761	1,957,906		Reorg Implemented. Overtime Increased, Outside Wages increased, Cola Merit included.
Public Works	4,668,748	4,297,960	5,231,433	5,459,913	4,688,078	390,118	8%	300k for enhanced Sanitation services. Added ROW staff from Parks.
Purchasing	398,305	392,749	392,749	333,817	540,706	147,957	27%	2 new FTEs added
TOTAL - GENERAL FUND	56,366,034	66,567,606	69,181,705	58,819,743	69,392,372	210,667	4%	

GENE	RAL FUND RECONCILIATION		
	Aug 28, 2017.		
	FY18 RECON GENERAL FUND	FY17 RECON GENERAL FUND	Difference
FY2016-17 SUMMARY			
Revenue			
Prior Year Surplus from FY16 CAFR	12,875,050	13,799,997	(924,947)
FY17 Projected Operating Revenue	54,982,715	53,498,664	1,484,051
Total FY17 Revenues	67,857,765	67,298,661	559,104
<u>Expenditure</u>			
Total FY17 Projected Expenditures	59,404,521	54,650,745	4,753,776
FY17 Surplus/(Deficit)	8,453,244	12,647,916	(4,194,672)
	67,857,765 \$	67,298,661	559,104
FY2017-18 SUMMARY			
<u>Revenue</u>			
Prior Year Surplus/(Deficit)	8,453,244	12,647,916	(4,194,672)
FY18 Projected Operating Revenue	57,209,800	53,919,690	3,290,110
Total FY18 Revenues	65,663,044	66,567,606	(904,562)
<u>Expenditure</u>			
Total FY18 Expenditures	69,392,372	66,567,606	2,824,767
FY18 Surplus/(Deficit) Inluded in Reserves	(3,729,328)	705,318	(4,434,646)

	Summary to Balance	
S	Starting Surplus (Deficit)	(3,729,328)
± 2 €	Possible Expenditure Items to Cut	1,773,352
Status 8-28/17	Revenue Opportunities	1,983,886
ς «	Total Exp Cuts and Added Revenue	3,757,238
	Resulting Surplus(Deficit)	27,910
	Expenditure Items to Cut	Cut
_	Merit 5% costs \$570,786 - Not Police bargaining staff	371,011
Further Recommended Cuts \$1.8M	MOCA \$1.4M 300k= 1.1m (Same as fy16 and prior)	300,000
τi	ALL TEC contact = 3.6M in FY17. parks 265K identified	265,675
\$	Wastepro Supplemental Services 300K added cut half	150,000
ts	Police - Cut ops	150,000
づ	Building Dept. Cuts	100,000
O	CP&D Zoning contract and tree grants	100,000
de	non-dept. fed lobbyist	50,000
L	Library Extended Hours 1.5 FTEs added \$90k- Delay by 6 months	45,000
Ĕ	PIO Videographer	44,000
Ē	ITTEC	30,000
ō	Police Emergency Mgmt. TEC	30,000
e	Social Services TEC	30,000
8	Senior Program TEC	30,000
ē	All fy17 Travel was 200k in fy17. Cut 15%	30,000
=======================================	Hardest hit 3 TECs in Housing (\$50k)- cut 1	16,667
3	HR - Harvard (14k), Training (16k),	16,000
ш	employee picnic and holiday party	15,000
	Hiring Freeze 890k	
O	MOCA \$2M less 600K = 1.4M (Same as fy17)	
te us	Parks - Remove Tropical Nights \$80k	
uts implemente \$1.8M in Status	Contingency 300k removed to pay 2017 mardi gras	
S	Mayor council capital 250k less 100k = 150k	- 4
ple ir	Code - demolition funding 120k	
<u>≅</u> <u>∃</u>	tree installation 50k cut from 100k	
ts 1.8	Adult Ed \$100k less 50k	-
Cuts implemented \$1.8M in Status	Housing Admin Extra GF funding 50k	
	HR - Part Timer 25k	
	Budget Office - Part time Position 22k	
	COLA cut \$447,675	
	Special election bond 45k	-
±	Emergency Management 2.5 FTEs Consolidation Opportunity	170
J	Contract Compliance Consolidation Opportunity	×
Not Cut	PAL \$200K - (Bring Internal) 50k savings estimated	771
ž	Purchasing - 1 Agent and 1 Secretary	-
_	Library Books, computers, extra hours 140k	*
	Sponsorship consultant (will add 25k to Misc. Rev = wash)	100
	3 Furlough Days \$115k a day except police non-bargaining	
		1,773,352
Σ	Revenue Opportunities	
\$1.9M	Fleet Refund	800,000
	Risk Refund	500,000
Jed	liens MM	300,000
enc	Building Rev revisit	250,000
m	impact fees fy17 and 18 transfer for capital	133,886
mc	Access Police Revenues (grants. Forfeitures, etc.)	-
becc	Annexations????	
Rev Recommended	Liquidate Land Assets \$?	
THE PARTY OF THE P	Census challenge to increase state rev ??	